



**Chief of Staff**  
**David Radzanowki**

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**Office of Evaluation (OoE)**  
**Helen Grant, Director (Acting)**

PROVIDES AN INDEPENDENT PERSPECTIVE FOR MAJOR  
AGENCY DECISIONS

**Cost Analysis Division**  
**Doug Comstock, Director**

ADVANCES STATE OF THE ART IN ESTIMATING CAPABILITIES,  
METHODS AND TOOLS

- Develop, establish estimating and analysis policies and track and measure effectiveness
- Identify, advise, recommend options to cost related issues for Agency leaders and decision support
- Conduct and sponsor research and development in the field of programmatic analysis methods, models and data
- Provide, recommend, develop, disseminate, cost and schedule analysis tools, data and consulting services essential to enable programmatic analysis across the Agency

**Independent Program Assessment Office**  
**James Ortiz, Director**

CONDUCTS INDEPENDENT REVIEWS AND ASSESSMENTS TO  
INFORM AGENCY LEADERSHIP AT KEY DECISION POINTS

- Perform Independent Assessment (IA) function at assigned Program and Project lifecycle reviews
- Ensure objectivity, quality, integrity, efficiency and effective communication of Agency-led SRB independent review's Owns the SRB handbook and procedures
- Perform independent analysis outside the SRB process to inform Agency leadership and decision makers
- Lead the Agency to strengthen the schedule analysis community to develop, capture and share best practices



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